

Sparrow

Breslin Cancer

Specialty Clinic

Upper Great

Lakes Famil

Health PCP

emmen-Holto

Cancer Center

Harrison Clinic

Clare Health

Dept. Clinic

Community

Home-Based

Michigan W

-CSHCS

Hospital

Family - PCP

St. Francis Ped

Medical - PCP

Muskegon Mercy

Bleeding Disorder

Iron River Health

Amish

Marquette

MSU Peds HemOnc

MSU Adult HemOnd

Hospital, Marquette

MSU OBGyn and

Duke Lifepoint

Portage Health

HemOnc Clinic

Spectrum Hospital

Central Michigan

Health Department

Community Homes

Dickinson Hospital

Dept. – Iron River

Hospital, Escanaba

Zeeland Patient Home

Iron-Dickinson Health

Iron Mountain

OSF St. Francis

Muskegon

Traverse City

Isabella & Montcalm

Hospital,

Hancock

Clare

Counties

CBCD

Department of Pediatrics and Human Development

MICHIGAN STATE Improving Patient Care and Transition Services for Teens and Young Adults

Michigan State University Center for Bleeding and Clotting Disorders (MSU CBCD)

A Hemophilia Treatment Center Quality Improvement (QI) Initiative Global Aim: "Improve Process Flow"

Team Members September 2017

Marcia Bird, LMSW Aghiad Chamdin, MD Laura Carlson, RN Cheryl Fulger, Secretary Kathleen Anderson, LPN

Julie Rose, RN LeeAnn Scepka, RN Renuka Gera, MD Roshni Kulkarni, MD

PROBLEM FOCUS BACKGROUND

The QI Team identified patient care barriers:

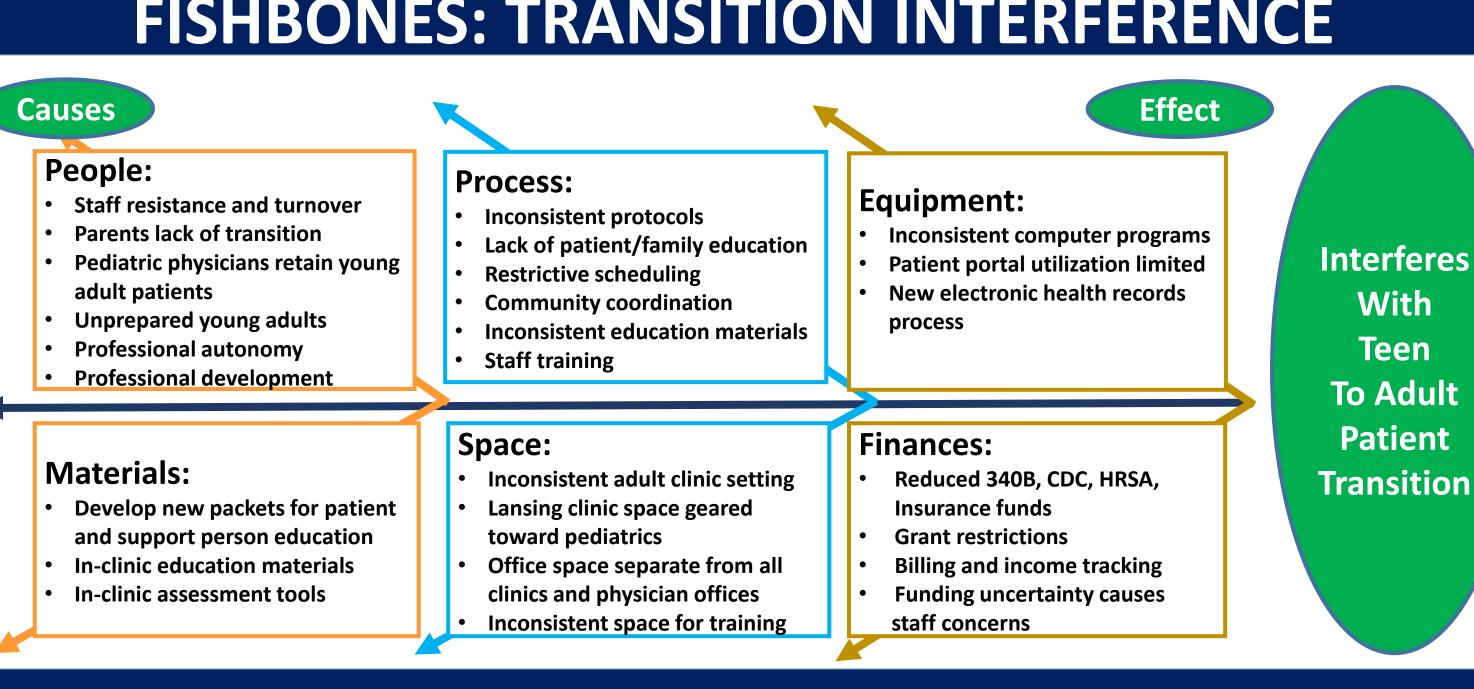
- Inconsistent process flow for teen and young adult transition services
- Inconsistent methods for identification of patient support and education needs
- Inconsistent process flows for clinics, including Lansing-based and **Outreach sites**
- Inconsistent utilization of meeting and assessment tools

PURPOSE: GLOBAL AIM STATEMENT

MSU CBCD aims to revise our process work flow in all comprehensive care clinic settings. The process begins with identifying our present process in Lansing and outreach clinics and ends with improved patient care.

- By working on this now, we expect to: Improve Overall Lifespan patient care, including transitional services for teens and young adults.
- It is important to work on this now because: We will strive to empower, engage, and improve patient and team member communication at all levels.

FISHBONES: TRANSITION INTERFERENCE



PROFESSIONALS: CLINIC SITES AND OUTREACH

Clinic Site

Lansing

Based

Clinics

In-Person

Telemedicine

Telemedicine

In-Person

Telemedicine

Telemedicine

Telemedicine

Telemedicine

Telemedicine

In-Person

Miles to Miles to Outreach

105

470

MAP

LEGEND

Lansing Bas

Clinics

In-Person

Outreach

Telemedicine

Outreach

Dartmouth

Coach

Begin 5P

work &

Adobe

Connect

sessions &

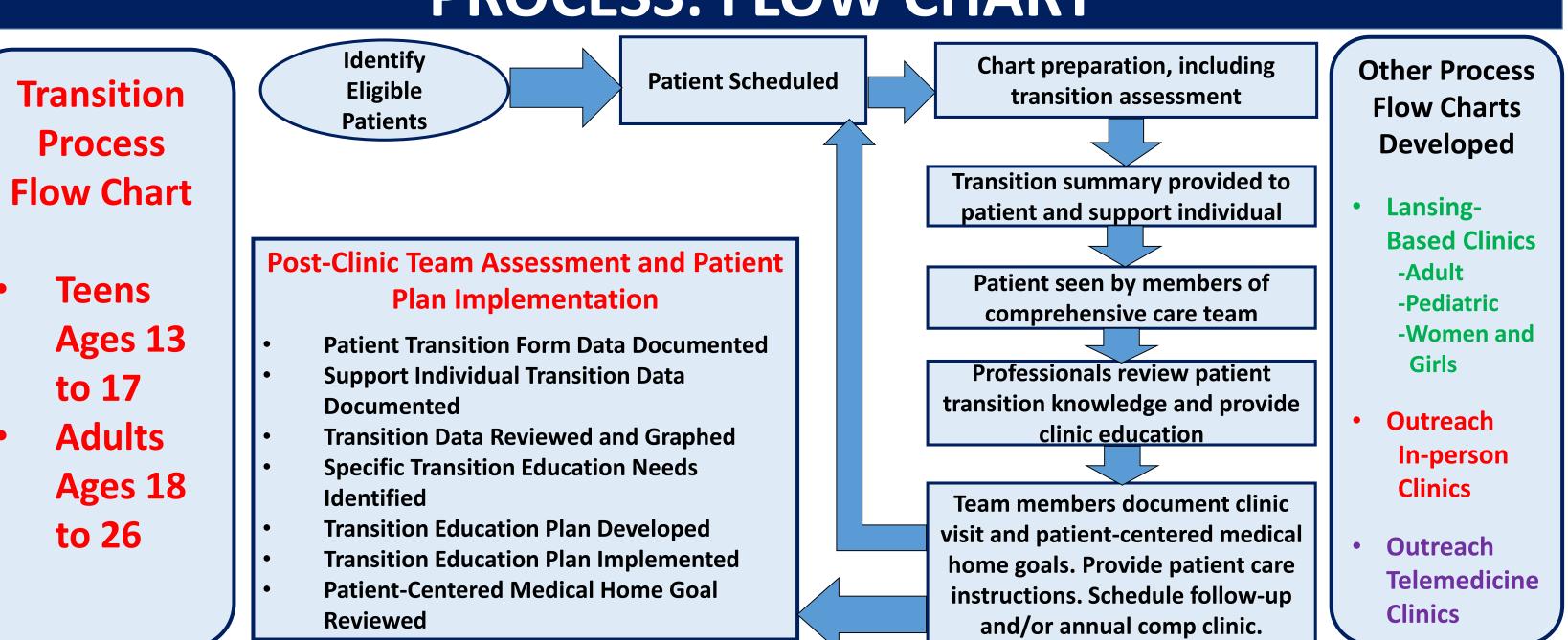
Canvas

in clinics

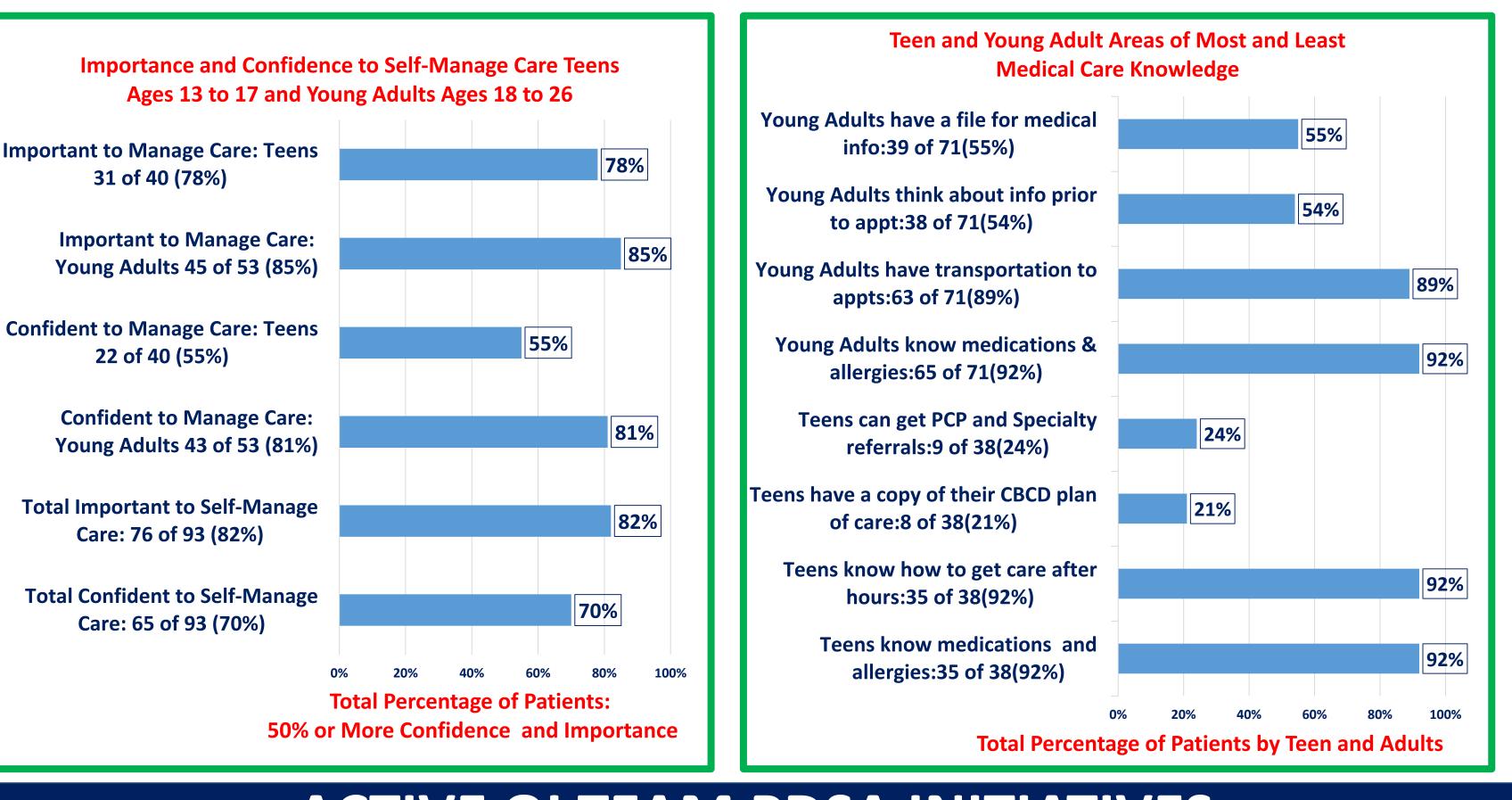
Connect

ground rules

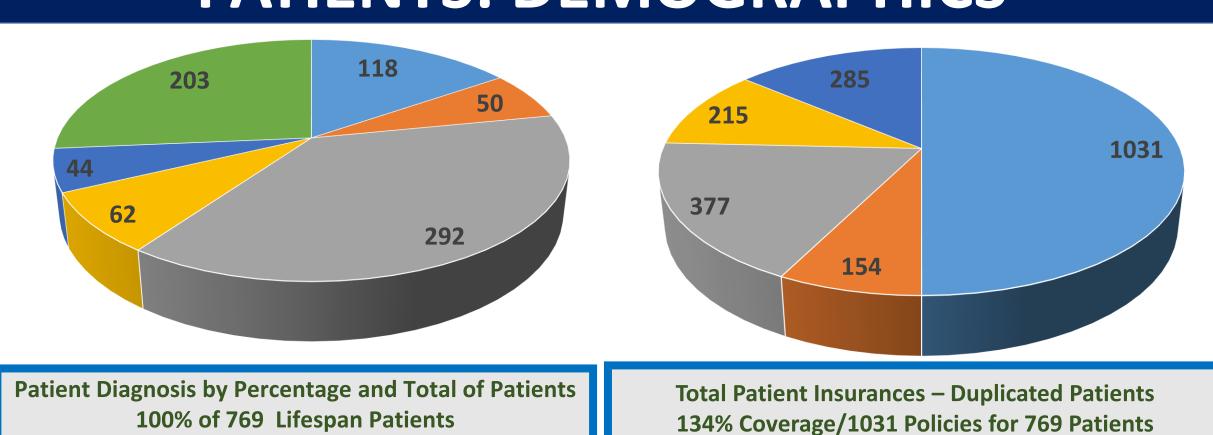
PROCESS: FLOW CHART



TRANSITIONS PDSA AND FINDINGS



PATIENTS: DEMOGRAPHICS

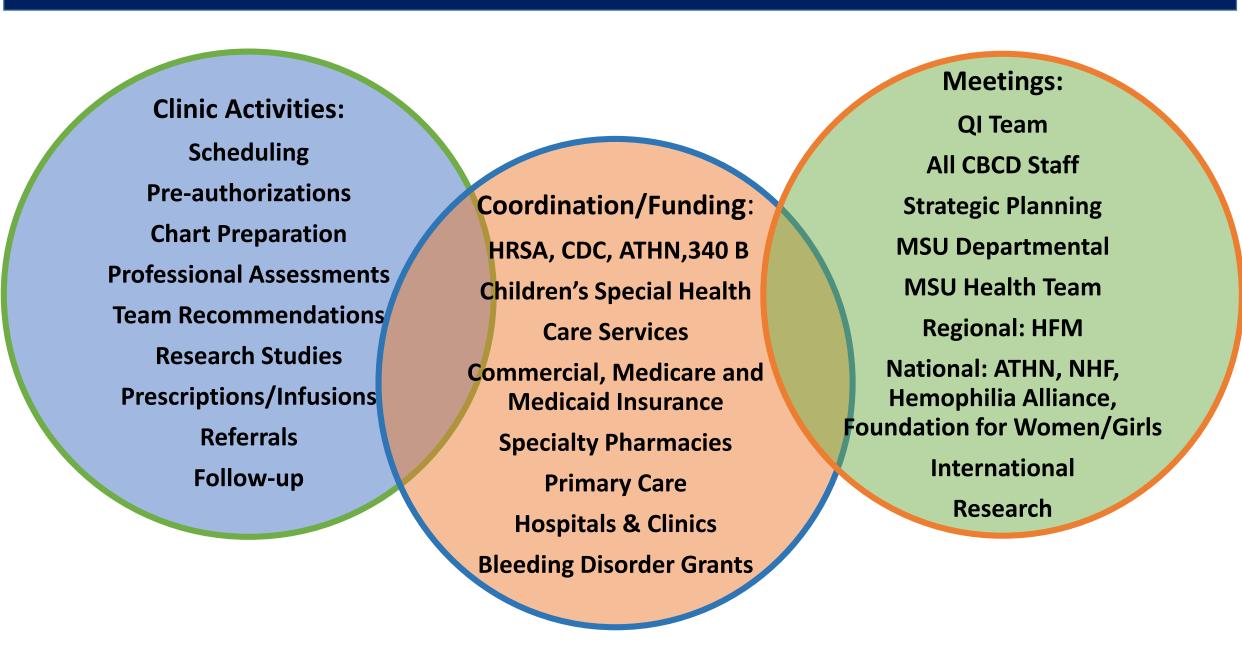


- Total Coverage for Patients 1031(134%)
- Patients Factor IX(7%)

Patients Factor VIII(15%)

- Patients VWD(38%)
- Patients Other Bleeding Disorder(8%
- Patients Clotting Diagnosis(6%)
- Patients Other Diagnosis (26%)
- Children's Special Health Care Services 154(20%) ■ Medicaid HMO or Traditional Medicaid - 377(49%)
- Medicare 215(28%)
- **■** Commercial Policies 285(37%)

PATTERNS: LIFESPAN PATIENT CARE



ACTIVE QI TEAM PDSA INITIATIVES

PDSAs Staff **Satisfaction** Surveys Conducted QI Meeting **Review of Availability Patient Clinic Forms Improved Patient Time in** Clinics by 50% -With Reported **Patient Establishe Establishe Satisfaction** Letter to Letter to **Improve Improve** Community MSU **Patient** Referrals Referrals **Centered** Medical **Home Goals** 99% of

Patient Time in Clinic

The MSU CBCD QI Team identified the following needs based on patient feedback and staff time study:

- Reduce total patient clinic time from 3 to 4 hours per patient to 1 ½ to 2 hrs
- Maximize Physician and Registered Nurse times to 30 min. each Maximize Social Worker, Genetic Counselor, Physical Therapist, Dental
- Hygienist, Registered Dietician and Check-in times to 15 min. each Maintain high quality of patient care in clinic

PDSA changes based on data and assessment:

- Team re-evaluated benchmarks for adult, pediatric, outreach community, and women & girls clinics to include check-in and check-out times.
- Physicians determined that only MD and nurses would attend follow-up and women & girls clinic; data documentation discontinued at those clinics.

PDSA outcomes: All time benchmarks were met or exceeded, without impact on patient care.

coach time

Review all

PDSA work

- Patients reported increased satisfaction with no changes in level of care.
- SDSA was developed and future PDSA will be agreed upon by team. Team will continue to monitor patient care times.

in Clinics,

and Referral

Reduce

planning

Coaching

HemOnc &

Regional

LESSONS LEARNED AND NEXT STEPS

The CBCD Team's quality improvement lessons learned included:

- Establishing microsystem ground rules, agendas, minutes, roles, weekly
- sessions and consensus decision-making increased focus on 5Ps and PDSAs. Communicating at all levels to improve understanding of organizational dynamics and developing strategies to overcome barriers.
- Reviewing progress and soliciting suggestions from ATHN/Dartmouth coaches
- to benefit the problem-solving process.

Evaluating data to determine gaps in patient care and insurances.

The CBCD Team's quality improvement next steps include:

Developing educational materials and programs to address the top two needs

- identified by teens and/or young adults surveys and data analysis. Continuing to utilize the QI meetings model for all staff and team meetings.
- Addressing patient insurance gaps and increasing CSHCS enrollment.
- Finalizing PDSAs developed in the past year and assessing & graphing data.
- Developing new PDSA to address present and future patient care needs.

TIMELINE OF QUALITY IMPROVEMENT PROGRAM: TRANSITIONS 2016 TO 2017

2017 2016 **OCTOBER AUGUST NOVEMBER DECEMBEI** EBRUARY **JANUARY** Final edits Coaching **PDSA** review Review & Weekly Final poster **Poster edits** Coaches site Strategic Change co-Discuss **Establish** expand 5Ps coaching leaders and to QI with planning schedule Solidify QI **MSU** team of transition continued **Final Adobe Discuss and** discuss **Transitions** Leader t review **Review of** participants **Connect** & leaders meetings data and session

Establish

Connect &

PCMH

PDSA,

referrals &

protocols

co-leaders



OCTOBER

ATHN data

summit

Wave 2

team poster

Final coach

session &

plans for



